

Topcon Report 2022

Topcon for Human Life

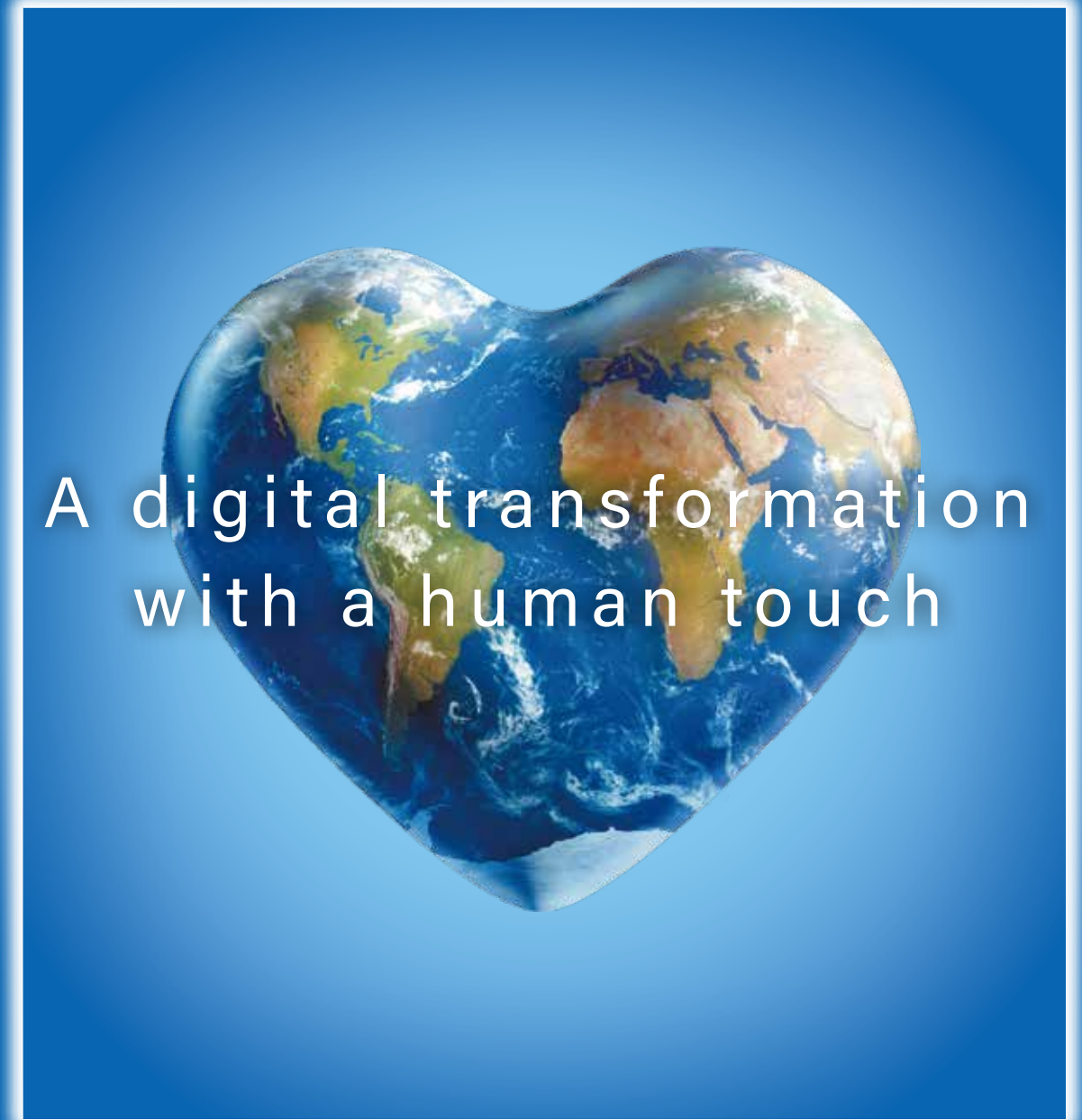
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Topcon for Human Life

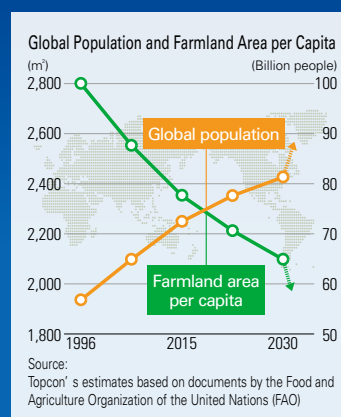
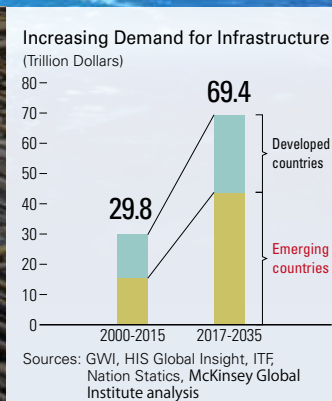
Societal Challenges Topcon Should Face

Topcon is committed to sustainably increasing its corporate value, based on the Corporate Identity stated in the TOPCON WAY: Topcon contributes to enrich human life by solving the societal challenges within healthcare, agriculture and infrastructure.



Shortage of Skilled Engineers Resulting from Globally Rising Infrastructure Demands

Necessity of resilient infrastructure in the wake of climate change



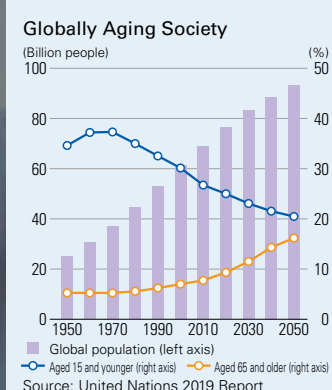
Food Shortages Resulting from Global Population Growth

Stable securing of crops in unstable climate



Increase in Eye Disease Resulting from Global Population Aging

Global shortage of ophthalmologists



Topcon's Commitment to Addressing Societal Challenges in Healthcare, Agriculture and Infrastructure

Enriching the lives of people around the world with cutting-edge DX solutions

A digital transformation with a human touch



Topcon celebrated its 90th anniversary since its foundation on September 1, 2022.

By combining the precision optical technology Topcon has developed since its founding with cutting-edge technology acquired through M&As with overseas technology venture companies, Topcon will create potential markets with DX solutions rather than rely on its experience and intuition to solve societal challenges in healthcare, agriculture and infrastructure and create a sustainable society.

Topcon was selected as one of the "Digital Transformation Stocks (DX Stocks) 2022" for three consecutive years, as jointly selected by the Ministry of Economy, Trade and Industry and the Tokyo Stock Exchange.



Philosophy System

TOPCON WAY

Under current business situation such that it is always required to demonstrate its all-round ability, it redefined and clarified its common values transcending nationalities and individual companies in order to exert its strengths such as global scale and diversity, and to build a self-supporting organizational culture. Every employee conducts TOPCON WAY, and Topcon group will step in brandnew direction for centennial through which it does not only conduct its strategies to strengthen the profitability by foreseeing changes of business environment, but also enhance its capability with the mindset of TOPCON WAY.



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Editorial Policy
As stated in our Corporate Identity, Topcon contributes to enrich human life by solving the societal challenges within healthcare, agriculture and infrastructure. Based on this identity, Topcon strives to contribute to the development of society and conservation of the global environment, through its unique products and services. In FY2016, we began publishing the Integrated Report, "Topcon Report" in order to inform the public regarding our initiatives to continuously increase Topcon's corporate value over the long term. The Topcon Report centers on information that has a significant impact on our corporate value. It uses as references the disclosure framework of the International Integrated Reporting Council (IIRC), as well as the Guidance for Collaborative Value Creation of the Ministry of Economy, Trade and Industry.

Note on performance forecasts and outlook statements
All plans, strategies, future performance forecasts, and outlooks presented in this report are based on information currently available to the Company. Our actual performance may deviate from these statements if conditions change in the future.

Topcon's Overview

Main Products and Solutions



Topcon's proprietary technologies which realize to enhance the automation of construction process

IT Construction



3D Measurement Equipment



Real-time Construction Management System



Topcon's proprietary technologies which realize to enhance the automation of farm operations

Auto Steering System for Agricultural Machines



Laser-type Crop Sensor



Agriculture Management System



Topcon's proprietary technologies which realize to create a system for eye screening

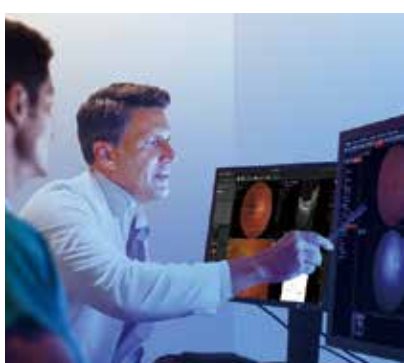
Fully Automatic Screening Equipment



Tele-optometry System

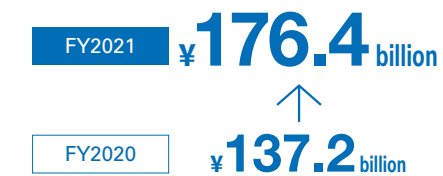


Data Management System



At a Glance

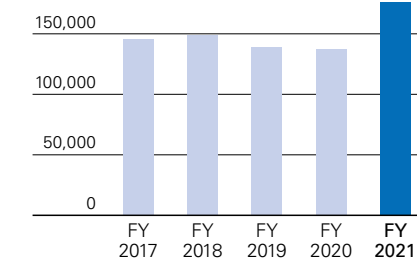
Net Sales



Net Sales

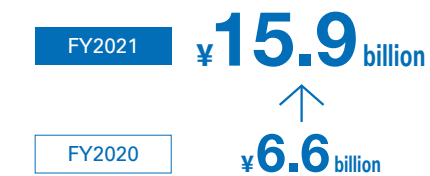
(Million yen)

200,000



Despite the impact of supply chain disruptions, net sales in FY2021 reached a record high as a result of capturing the strong demand.

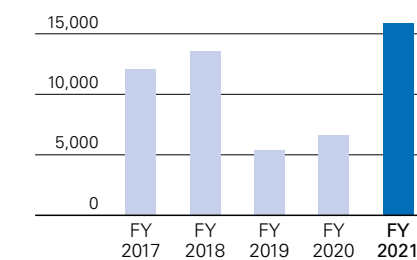
Operating Income



Operating Income

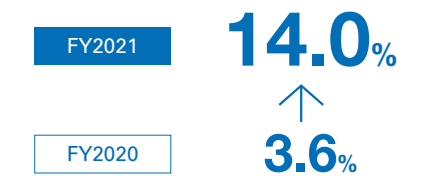
(Million yen)

20,000



Operating income for FY2021 was ¥15.9 billion, 99% of the record high, despite the impact of higher component and logistics costs.

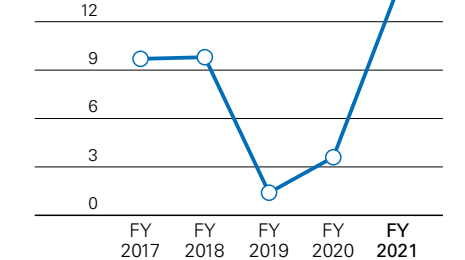
ROE



ROE

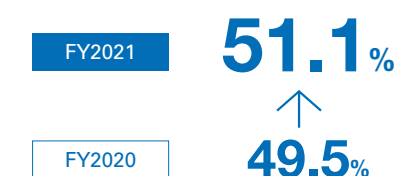
(%)

15

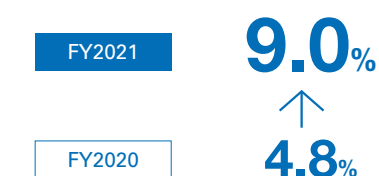


ROE for FY2021 was 14%, achieving the range (13–15%) set forth in the Third Mid-term Business Plan.

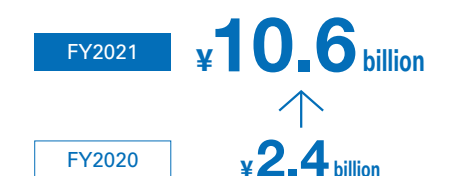
Gross Profit



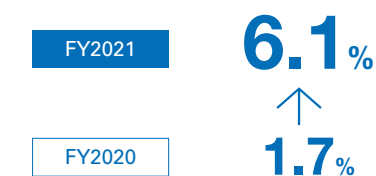
Operating Income Ratio



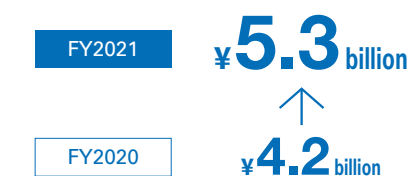
Net Income Attributable to Owners of the Parent



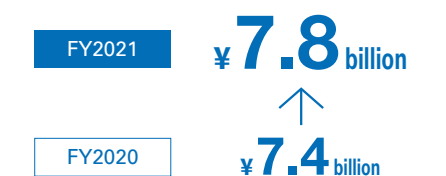
Net Income Ratio



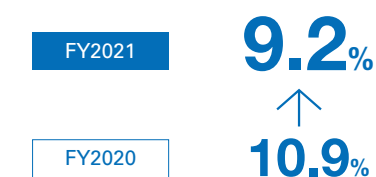
Capital Expenditure



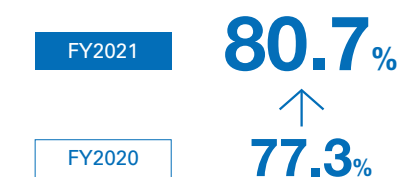
Depreciation



Ratio of R&D Expenditure to Net Sales



Overseas Sales Ratio



Number of Group Employees

