

Event Overview

Company TOPCON CORPORATION

Event Type Presentation of Financial Results

Event Name FY2024 Q2 Financial Results

Report Period FY2024 Q2

Date October 30, 2024

Time 3:30-4:20 PM

(Total: 50 minutes; Presentation: 20 minutes; Q&A: 30 minutes)

Event Format Online (streamed)

Number of Speakers 3

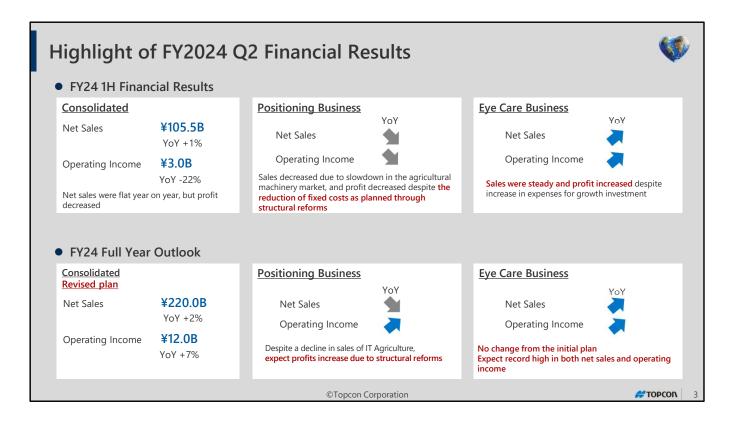
Takashi Eto Representative Director, President and CEO

Haruhiko Akiyama Director, Senior Managing Executive Officer,

General Manager of Accounting & Finance Div.

Takaaki Hirayama Executive Officer,

General Manager of Corporate Communication Div.



Financial highlights

FY2024 1H Financial Results

Consolidated: Net sales were flat year on year, but profit decreased Positioning Business: Sales decreased due to slowdown in the agricultural machinery market, and profit decreased despite the reduction of fixed costs as planned through structural reforms

Eye Care Business: Sales were steady and profit increased despite increase in expenses for growth investment

FY2024 Full Year Outlook

Consolidated: Revised initial plan to net sales of ¥220 billion and operating income of ¥12 billion

Positioning Business: Expect profits increase through structural reforms despite sales decline in IT Agriculture

Eye Care Business: No change from the initial plan. Expect record high in both net sales and operating income

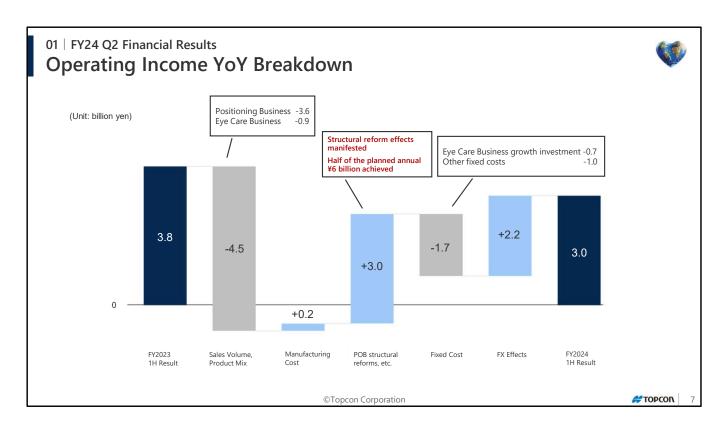
O1 FY24 Q2 Financial Results Overview | Positioning Business Overview | Positioning Business Overview | Eye Care Business Positioning Business | Progress of Structural Reforms Positioning Business | Launch of Strategic Product for the IT Agricultural Market Eye Care Business | Progress toward "Healthcare from the Eye" O4 Summary Q2 Financial Results Summary Q2 Financial Results Summary O5 Appendix Financial Results Financial Results Financial Results Sales by Region Capital Expenditure. Depreciation and R&D / Forex Sensitivity TOPCON REPORT 2024 has been issued CFTOPCON



FY24 Q2 Financial Ronsolidated Fi		al Results					
(Unit: billion yen)		FY2023 1H Actual	FY2024 1H Actual	YoY	%	YoY comparisons	
Net Sales		104.5	105.5	+1.0	+1%	excluding FX effects -¥5.4B (-5%)	
Gross Profit		55.0	56.0	+1.0	+2%		
Gross Profit Ratio		52.6%	53.1%	+0.5pt			
SGA		51.2	53.1	+1.9	+4%	YoY comparisons	
Operating Income		3.8	3.0	-0.8	-22%	excluding FX effects -¥1.4B (-3%)	
Operating Income Ratio		3.7%	2.8%	-0.8pt			
Ordinary Income		3.4	0.4	-3.0	-89%		
Extraordinary Losses		-1.4	-	+1.4	-		
Net Income		0.6	0.1	-0.5	-90%		
Exchange rate	JSD	¥141.31	¥152.30	+¥10.99			
(Average)	- EUR	¥153.51	¥165.46	+¥11.95			

Consolidated Financial Results

- Net sales were ± 105.5 billion ($\pm 1\%$ increase), but sales decreased excluding the effect of the weak yen
- As the effects of structural reforms were manifested in the Positioning Business, SG&A expenses were held down to -1.4 billion yen YoY, excluding the impact of foreign exchange, despite continued growth investment in the Eye Care Business. However, this was not enough to cover the decline in sales and operating income decreased.
- Ordinary income also decreased owing to the impact of foreign exchange losses and an increase in interest expenses in non-operating expenses
- The yen depreciated by about ¥11 against the dollar and about ¥12 against the euro



Operating income YoY breakdown

• Calculating from ¥3.8 billion of FY2023 1H result Effects of Sales Volume, Product Mix: -¥4.5 billion (-¥3.6 billion in the Positioning Business and -¥0.9 billion in the Eye Care Business)

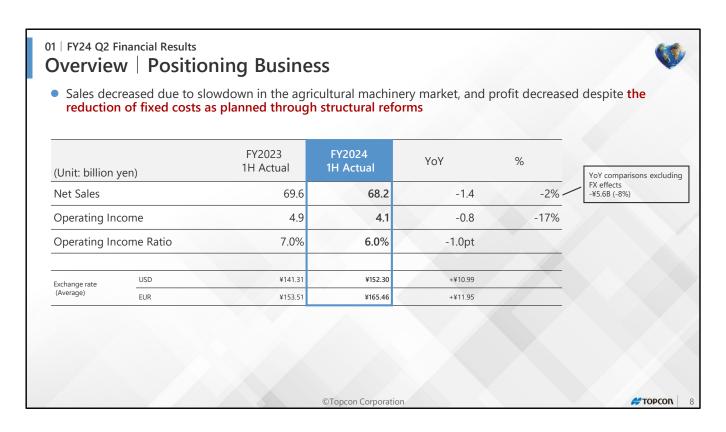
Effect of Manufacturing Cost: +¥0.2 billion

Effects of structural reforms, etc. in the Positioning Business: ¥3.0 billion, 50% progress compared to the plan (¥6.0 billion per year)

Effect of Fixed Cost: -¥1.7 billion less than the plan (¥6.5 billion per year) (-¥0.7 billion of growth investment in the Eye Care Business and -¥1.0 billion of other fixed costs)

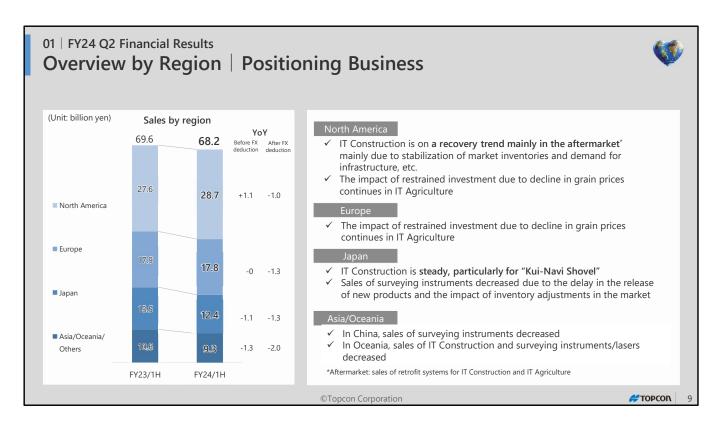
FX effects: +¥2.2 billion. Effect of yen depreciation

Total FY2024 1H results: ¥3.0 billion



Overview of Positioning Business

- Sales decreased due to slowdown in the agricultural machinery market, and profit decreased despite the reduction of fixed costs as planned through structural reforms
- · Net sales were ¥68.2 billion, a decrease of ¥1.4 billion YoY
- The effect of fixed cost reductions through structural reforms was achieved as planned, but operating income decreased by ¥0.8 billion to ¥4.1 billion
- Excluding FX effects, sales decreased by ¥5.6 billion



Overview of Positioning Business by region

(From this term, the differences excluding the effect of FX deduction are also shown for sales by region)

· After FX deduction, sales decreased in North America, Europe, Japan, and Asia/Oceania

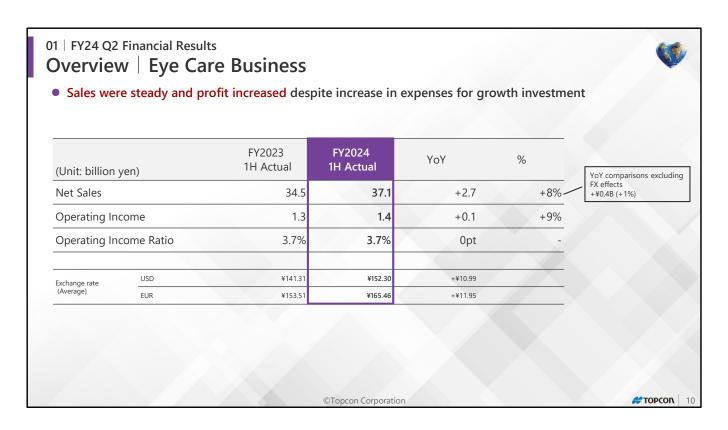
Main reasons for increase/decrease in each region

North America: IT Construction is on a recovery trend mainly in the aftermarket due to stabilization of market inventories and demand for infrastructure, etc. IT Agriculture sales decreased because the impact of restrained investment due to decline in grain prices continues

Europe: IT Agriculture sales declined as in North America, because the impact of restrained investment due to decline in grain prices continues

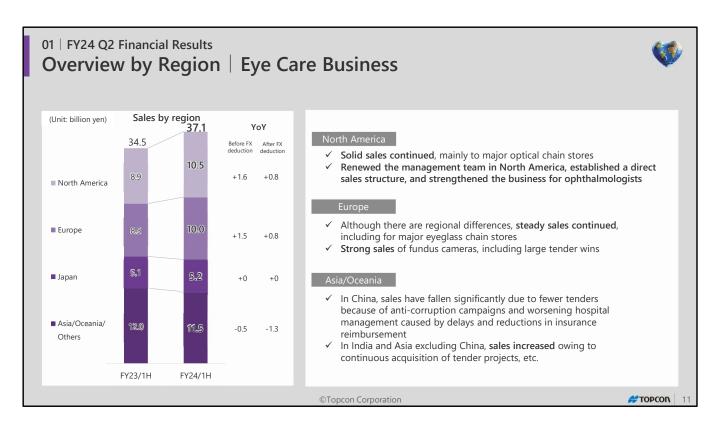
Japan: IT Construction is steady, particularly for "Kui-Navi shovel" Sales of surveying instruments decreased due to the delayed launch of new products and the continuous adjustment of inventory in the market

Asia/Oceania: In China, sales of surveying instruments decreased. Oceania struggled, as did Europe and the U.S.



Overview of Eye Care Business

- Net sales were ¥ 37.1 billion, a solid +¥2.7 billion YoY
- \cdot Operating income increased by ¥0.1 billion to ¥1.4 billion, despite an increase in growth investment expenses
- Excluding the FX effects, sales increased by ¥0.4 billion



Overview of Eye Care Business by region

(As in the Positioning Business, from this term, the differences excluding the effect of FX deduction are also shown for sales by region)

• Sales increased in all regions except Asia/Oceania, which were affected by a decline in sales in China

Main reasons for increase/decrease in each region

North America: Solid sales continued, mainly to major optical chain stores. A new management team has been appointed, establishing a direct sales structure and strengthen business for ophthalmologists

Europe: Solid sales continued, mainly to major optical chain stores, although there were regional differences. Strong sales of fundus cameras, including large tender wins

Asia/Oceania: In China, sales have fallen significantly due to fewer tenders because of anti-corruption campaigns and worsening hospital management caused by delays and reductions in insurance reimbursement. In India and other Asia regions, excluding China, sales increased mainly owing to continuous acquisition of tender projects, etc.



02 | FY24 Full Year Outlook

Consolidated Full Year Outlook



 Downward revision: Positioning Business is lagging behind in its recovery. Eye Care Business remains unchanged from the initial forecast.

Reasons for revision

- ✓ IT Agriculture is not expected to improve market conditions such as grain prices in Europe and the U.S.
- The sales of surveying instruments were affected by the delay of new products and the 1H adjustment of domestic inventories in the market
- ✓ Structural reforms are progressing as planned

Measures (focus in FY2024 2H)

- ✓ Creating demand by launching strategic new products in IT
 Agriculture and strengthening sales networks in Europe and the U.S.
- ✓ From Q3 onward, planning to release four new models of surveying instruments
- ✓ Reinforcing cost control in line with declining sales

Revised plan				
(Unit: billion yen	n)	Previous plan (as of July 30)	Revised plan (as of Oct. 30)	Comparison
Net Sales		230.0	220.0	-10.0
Operating Incom	ne	18.0	12.0	-6.0
Ordinary Income	e	15.5	8.0	-7.5
Net Income		9.5	4.5	-5.0
ROE		9%	4%	-5pt
Dividend		¥42	¥42	0
Dividend payou	t ratio	47%	98%	+51pt
Exchange rate	USD	¥145.00	¥145.00	
(Average)	EUR	¥155.00	¥155.00	
		Assumption rate of Q2 onwa	rd Assumption rate of Q3 on ©Topcon Corporation	

FY2023	
Actual	
	216.5
	11.2
	8.9
	4.9
	5%
	¥42
	90%
	¥144.40
	¥156.80

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Consolidated full year outlook

- Positioning Business: Downward revision due to lagging behind in its recovery
- Eye Care Business: No change from the initial forecast

Reasons for revision

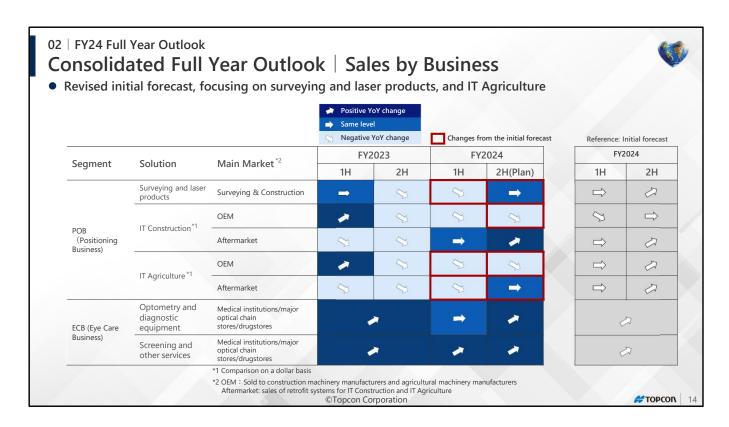
- IT Agriculture is not expected to improve market conditions such as grain prices in Europe and the U.S.
- The sales of surveying instruments were affected by the delay of new products launch and the 1H adjustment of inventories in the market
- On the other hand, structural reforms are progressing as planned

Focus for the 2H in response to this situation

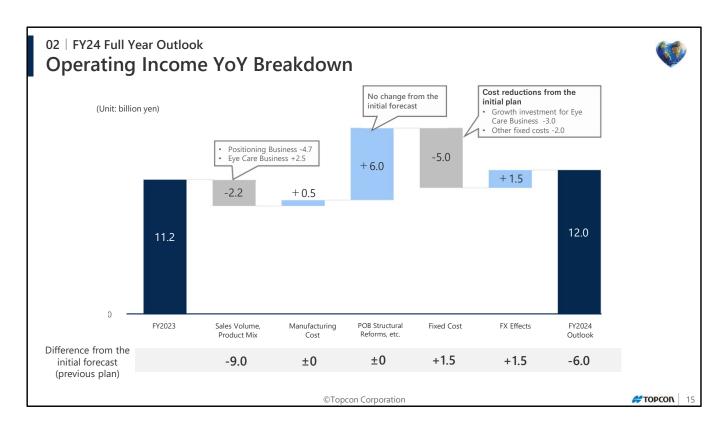
- Creating demand by launching strategic new products in IT Agriculture and strengthening sales networks in Europe and the U.S.
- From Q3 onward, planning to release four new models of surveying instruments
- · Reinforcing cost control in line with declining sales

The difference between operating income and ordinary income is due to an increase in foreign exchange losses

No change in dividends



Sales outlook by business Changes from the initial forecast are indicated in red Revised initial forecast, focusing on surveying and laser products, and IT Agriculture



Operating income YoY breakdown

(The difference from the previous plan is shown at the bottom of the slide)

• Calculating from ¥11.2 billion of FY2023 result Effects of Sales Volume, Product Mix: Sales of Positioning Business decreased by ¥2.2 billion.

Effect of Manufacturing Cost: +¥0.5 billion

Effects of Structural Reforms, etc. in the Positioning Business: No change from the initial forecast (previous plan). Expected to contribute ¥6.0 billion in profits annually Effect of Fixed Cost: -¥5.0 billion less than the initial forecast (previous plan: ¥6.5 billion per year)

FX effects: +¥1.5 billion. Effect of yen depreciation

· Total FY2024 outlook: ¥12.0 billion

02 | FY24 Full Year Outlook

Outlook | Positioning Business



- Sales and operating income plans revised downward due to slower-than-expected slowdown in agricultural machinery market
- Expect profit increase secured through structural reform

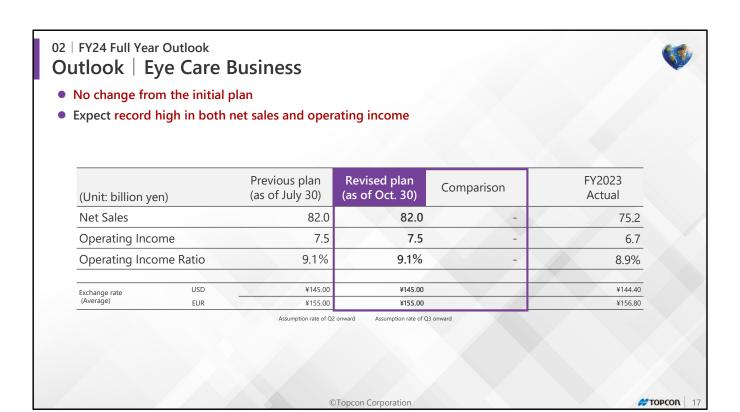
	Previous plan (as of July 30)	Revised plan (as of Oct. 30)	Comparison	FY2023 Actual
	147.0	137.0	-10.0	140.4
	16.5	10.0	-6.5	9.1
atio	11.2%	7.3%	-3.9pt	6.5%
USD	¥145.00	¥145.00		¥144.40 ¥156.80
USD EUR				

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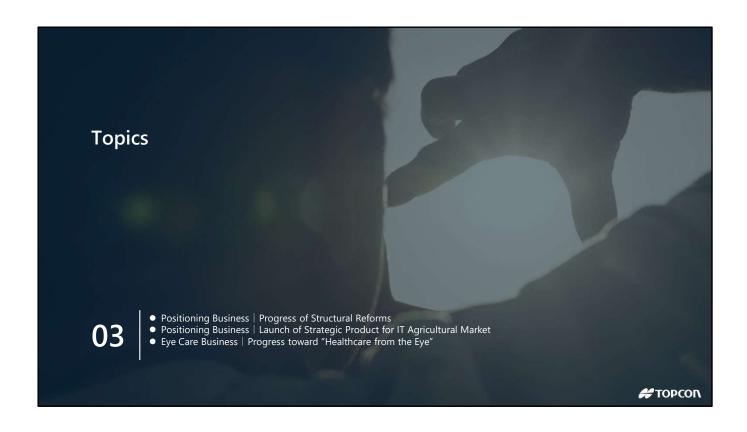
Positioning Business outlook

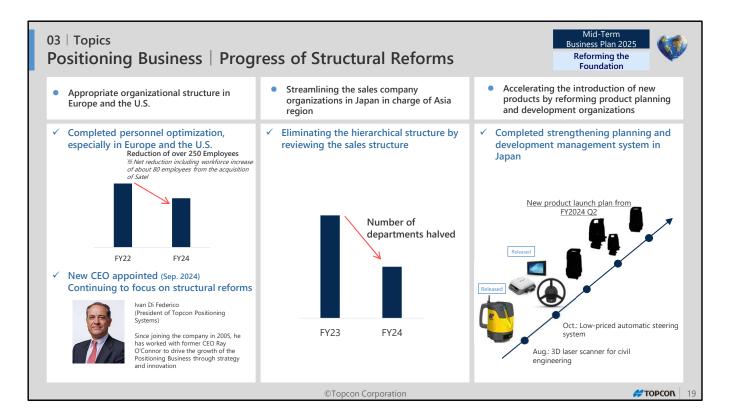
- Due to slower-than-expected slowdown in agricultural machinery market, sales and operating income plans revised downward by ¥10 billion and ¥6.5 billion, respectively
- Compared to FY2023, expect profit increase secured through structural reforms



Eye Care Business Outlook

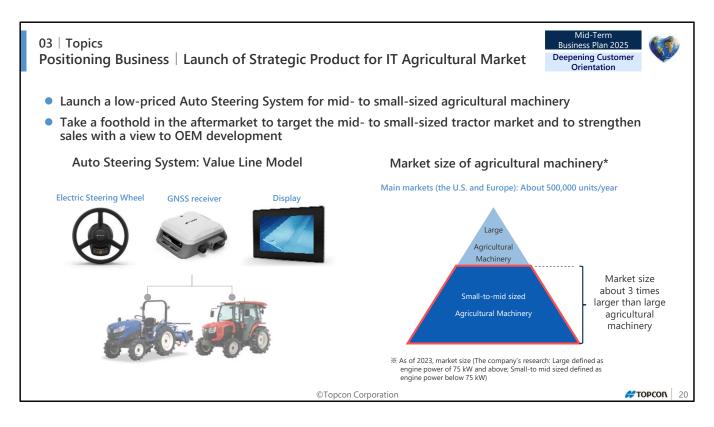
- · No change from initial plan
- Expect both sales and operating income to reach record high. Net sales are at a level that will almost achieve the goals of Mid-Term Business Plan





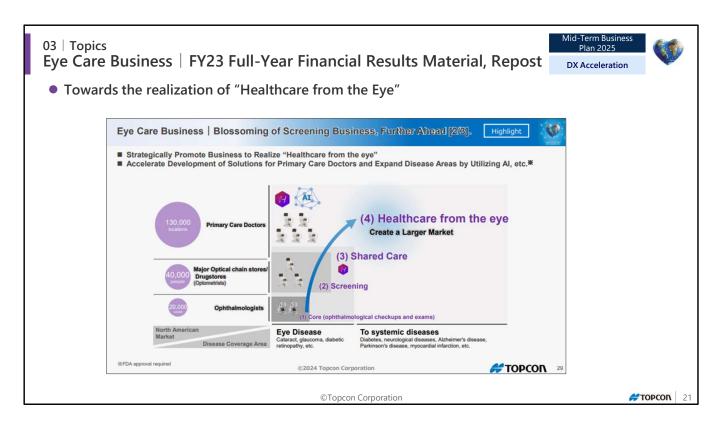
Progress of structural reforms in the Positioning Business

- 1) Appropriate organizational structure in Europe and the U.S.
- Completed the personnel optimization, especially in Europe and the U.S., reducing over 250 employees including workforce increase of about 80 employees from the acquisition of Satel
- New CEO, Ivan de Federico, appointed
- 2) Streamlining the sales company organizations in Japan in charge of Asia region
- Eliminating the hierarchical structure by reviewing the sales structure
- Effectively halved the number of departments and streamlined sales operations
- 3) Acceleration of new product launches through product planning and development organizational reform
- The effects of strengthening domestic planning and development management system are emerging
- Accelerate the launch of new products from the 2H of the year



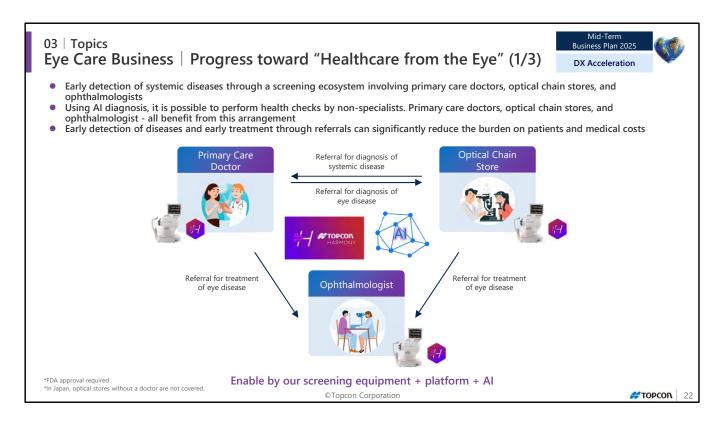
Strategic products for the IT Agricultural market

- Launched the Value Line model, a low-priced automatic steering system for mid- to small-sized agricultural machinery
- The market size of mid- to small-sized agricultural machinery is overwhelmingly larger than that of large agricultural machinery. For example, the market size of agricultural machinery is about three times that of large tractors
- Take a foothold in the aftermarket to target the mid- to small-sized tractor market and to strengthen sales with a view to OEM development



Eye Care Business Topics

- When announcing the partnership with Microsoft strategically at the time of FY2023 financial results announcement (May 10), we introduced this slide "Healthcare from the Eye".
- The next three slides describe the business concept and recent initiatives



Progress toward "Healthcare from the Eye"

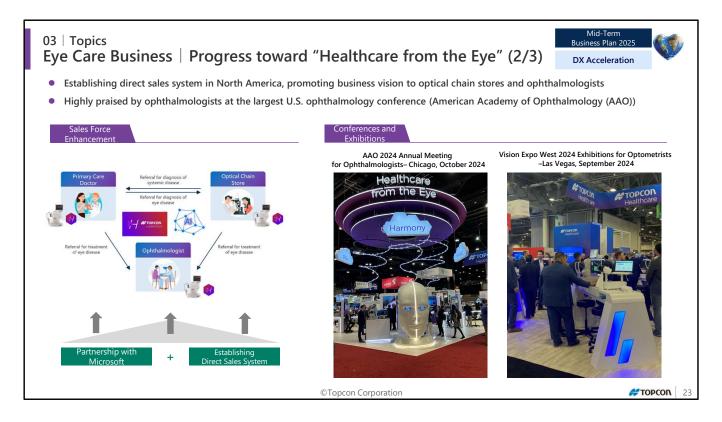
Overview of the business concept

· Aiming to build a healthcare ecosystem in which primary care doctors, optical chain stores, and ophthalmologists work together

The world that this ecosystem is aiming for

- Primary care doctors, optical chain stores, and ophthalmologists provide patients with the opportunity to be screened, enabling the early detection of systemic diseases.
- Using Al diagnosis, it is possible to perform health checks by non-specialists. Primary care doctors, optical chain stores, and ophthalmologists—all benefit from this arrangement.
- Early detection of diseases and early treatment through referrals can significantly reduce the burden on patients and medical costs.

This concept wouldn't be possible without our three solutions: Screening equipment + platform + Al.



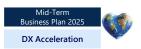
Progress toward "Healthcare from the Eye"

Recent efforts to realize the business concept

- 1) Strengthen sales in North America
- To realize the ecosystem, it is necessary to have access to the three groups of primary care doctors, optical chain stores, and ophthalmologists.
- Achieving this by the development of a direct sales system and partnership with Microsoft
- 2) Also focusing on activities to convey our business plans and our vision.
- In the largest ophthalmological society in the U.S. (AAO), we have also received highly positive reviews from ophthalmologists.

03 | Topics

Eye Care Business | Progress toward "Healthcare from the Eye" (3/3)



- Acquired certification from the U.S. FDA for Maestro 2's OCT-Angiography (August 2024)
 - → Accelerate the spread of our screening equipment in North America

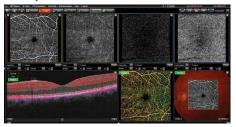
FDA certification in the U.S.

The first and only fully automatic system in the U.S. equipped with the OCT-Angiography



What is the OCT-Angiography?

- A non-invasive test that can visualize blood vessels without injecting a drug
 Reducing the burden on patients and contributing to early detection of diseases



Expand the user bases, including optical chain stores and ophthalmologists

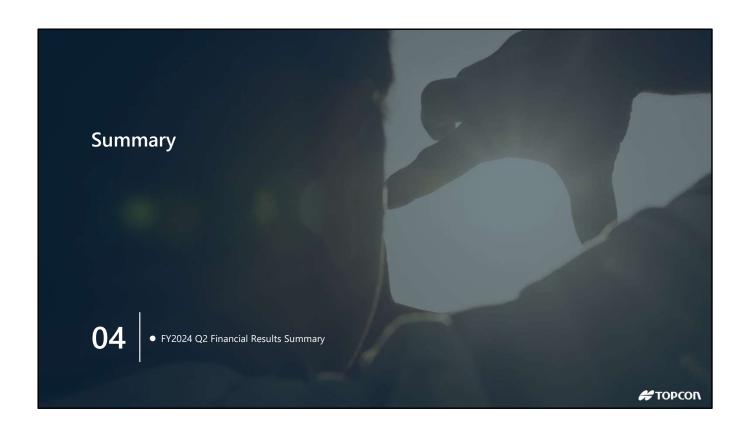
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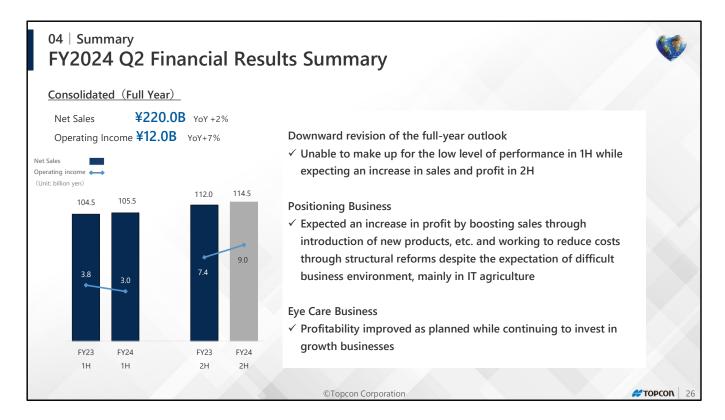
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Progress toward "Healthcare from the Eye"

Recent efforts to realize the business concept

- 3) Solution deployment is also progressing well
- Acquired certification from the U.S. FDA for Maestro 2's OCT-Angiography in August 2024
- The first and only fully automatic system in the U.S. equipped with the OCT-Angiography
 - (OCT-Angiography enables non-invasive tests that can visualize blood vessels without injecting a drug. Reduce the burden on patients)
- Expand the user bases, including optical chain stores and ophthalmologists, to promote our screening equipment

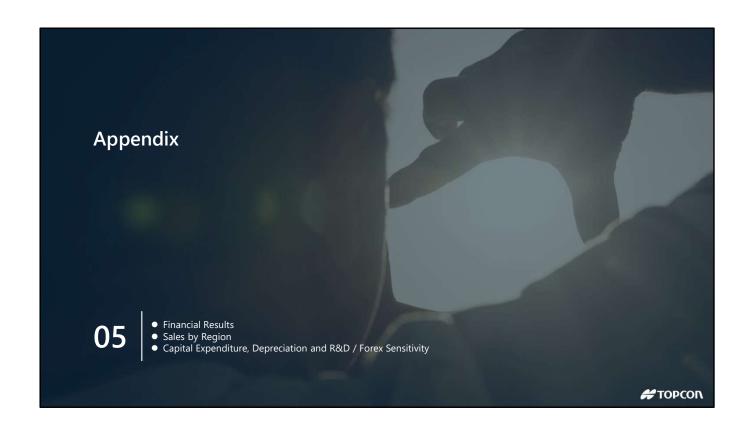




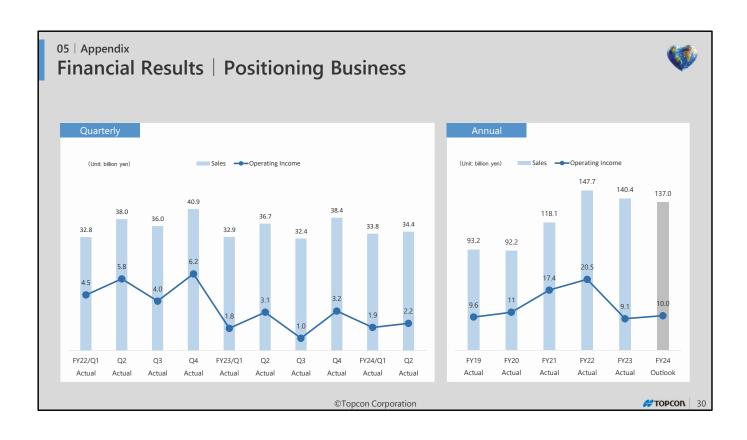
FY2024 Q2 Financial Results Summary The slide shows net sales and operating income divided into 1H (left side) and 2H (right side).

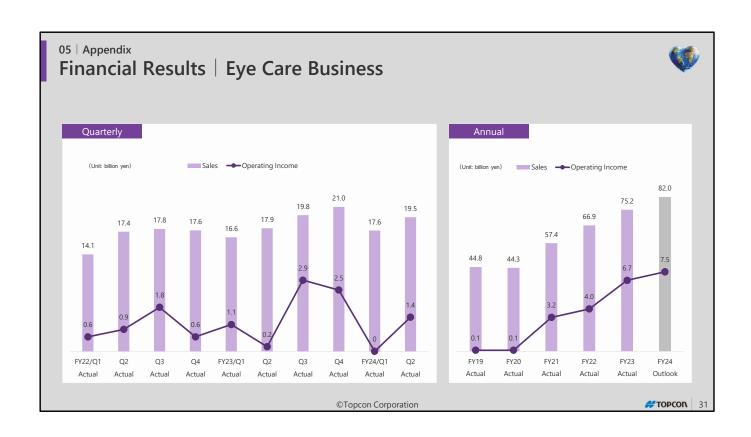
- ✓ Downward revision of the full-year outlook: Sales increased but profits decreased in 1H. Unable to make up for the low level of performance in 1H while expecting an increase in sales and profit in 2H
- ✓ Positioning Business: Expected an increase in profit by boosting sales through introduction of new products, etc. and working to reduce costs through structural reforms despite the expectation of difficult business environment, mainly in IT agriculture
- ✓ Eye Care Business: Profitability improved as planned while continuing to invest in growth businesses

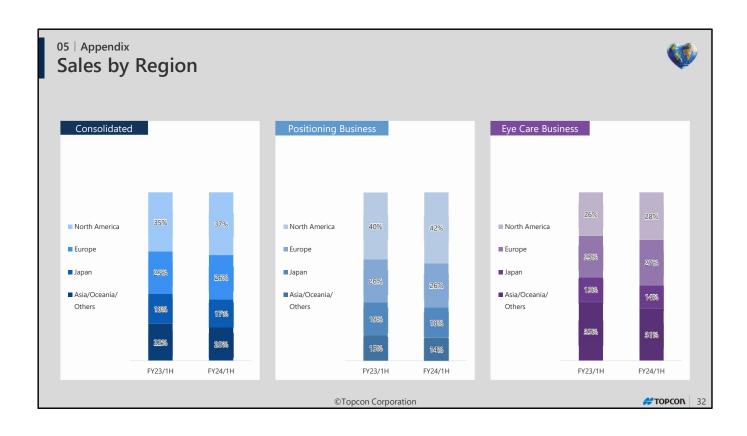


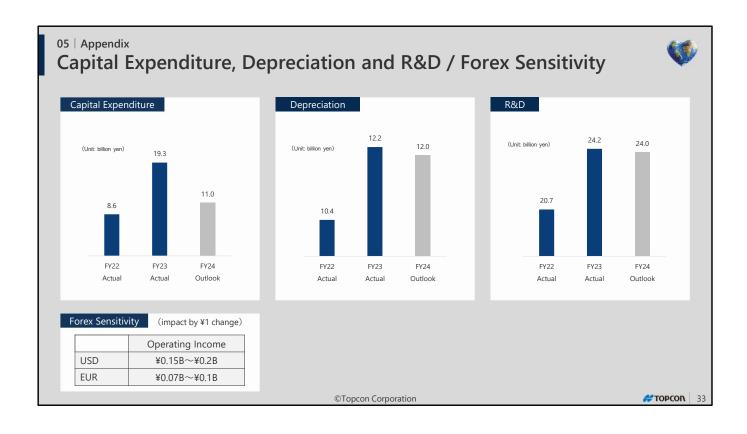


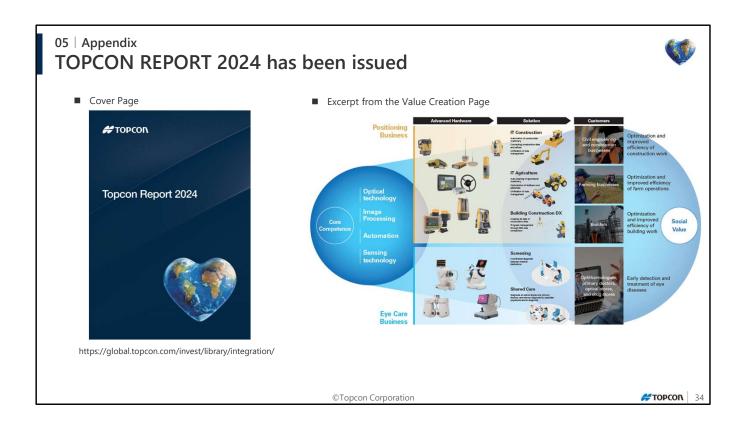












05 | Appendix

TOPCON REPORT 2024 has been issued



■ Excerpt from the Sustainability Page

Contribution to environmental issues through our businesses

Contributing to the achievement of greenhouse gas emissions reduction target through "Ibuki 2"



Realizing community and environment friendly road construction







Automating agriculture to reduce our impact on the environment

Our impact on une environment of the other control form in televal was the search for a method of farming that could reduce chemicals on a present for a method of farming that could reduce chemicals on the specific while method production. The first decided to use Topon's laser-type growth sensors to perform congoing farmeant and analysis of the soft farm consult of ferritories and personal series of the soft farming which is the sensor of the country of the production of the growth level of postates. In doing this, the farm accessed in land that had previously been unrealitable for crop production now became possible to work, and the only yeld forcessed. He use of Topon's sub-ottering system also led to reductions in COX.





Contributing to the installation of foundations for solar panel facilities

Incentional Total Solar parties ractifices in recent years, large-scale solar power facilities have been increasingly constructed in response to the expanded use of re-newable energy as measure against global warming. However, construction companies often experience in modequate coordinate values when installing solar panels. This can create challenges for them in work speed and cost. The use of Top-con's product has contributed to solving such challenges and increased positioning speed up to 10 times compared to conventional methods.





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Cautionary Note regarding Forward-Looking Statements These materials contain forward-looking statements, including projections of future

operating performance. Such statements are based on management's best judgment, given the materials available to them at the time these statements are made. However, please be aware that actual performance may differ from projected figures owing to unexpected changes in the economic environment in which we operate, as well as to market fluctuations.

The original disclosure in Japanese was released on October 30, 2024 at 15:00(JST)

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